# Literature of Review Influence Work Life Balance, Flexible Working Arrangements, and Organizational Support for Job Satisfaction Online Driver in Bekasi City

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## ARTICLEINFO

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## ABSTRACT

This research aims to determine the effectwork life balance (X1),flexible working arrangements (X2), andorganization support (X3) on job satisfaction (Y) ondriver taxibikeonline in Bekasi City. This research uses quantitative methods, the population in this research is alldriver taxibikeonline in Bekasi City. And using primary data which in this research was obtained by conducting a questionnaire distributed to participantsdriver taxibikeonline which includes Go-jek, Grab, and Maxim.



## **INTRODUCTION**

Every organization or company definitely has targets or goals to achieve, they can use various things to achieve their goals, but the only thing that makes a company better is how the company manages the human resource aspect. (Ruhana et al., n.d.) argue that humans are capable of creating various innovations and making organizations develop. To be able to create quality resources, an organization needs to pay attention to employee job satisfaction. Job satisfaction is a potential that needs to be considered, because an organization that experiences employee dissatisfaction at work can have a negative impact that can be detrimental to the organization. Therefore, work life balance It is also something that is difficult for workers to implement.

The broad concept ofwork life balance involves setting the right priorities between work and personal life. Organizations can try various work-life balance methods that can help employees to balance work and family responsibilities better, increase happiness, and provide benefits to the organization(Lazar & Ratiu, n.d.).

Flexible working arrangements is one of the ways that an organization can use to creatework life balance for its employees. Flexible working arrangements are organizational policies and practices that allow employees to change and/or work places at least to a certain extent or deviate from their usual working hours (Andrew, 1996).

Corporate support (organization support) is another factor that influences the quality of human resources in a company. When a company helps and supports its employees in their work, this can make employees feel comfortable with the company and have a sense of satisfaction. That feeling makes employees want to help and support the company again(Murniasih & Sudarma, n.d.).

#### THEORETICAL REVIEW

## Job satisfaction

Job satisfaction is a description of how satisfied one feels with one's job, the existence of job satisfaction and dissatisfaction in employees is an important factor that can determine job satisfaction, employee behavior is influenced by their attitudes and values. Employees who feel happy and are always satisfied in their work environment encourage improvements in the quality of their work (Kapur, n.d.).

## Work Life Balance

According to (Asrilla Putri, n.d.)work life balance is a description of a person's condition where they are able to implement a good balance between their personal life and their work life, so that their personal life is not disturbed by their work and vice versa and this can encourage and increase a person's potential.

# Flexible Working Arrangements

One important thing that companies need to do to keep their employees happy is to offer them the option to have more flexible working hours. This means they can choose when they want to start and finish work, which can make their lives easier (Ina Hada et al., n.d.).

## **Organization Support**

According to (Mujiasih, 2015) organizational support is a way to provide recognition, attention and improve the welfare of each employee in accordance with the efforts made by the organization. The support provided by this organization basically goes like that, it is always expected from every employee.

## **Previous Research**

Research Title	Research variable	Research result	Author
Flexible Working Aarrangements and its influence onWork life balance At Resellers Online Shop	Independent Variable: Flexible working arrangements Dependent Variable: Work life balance	Variable flexible working arrangements significant effect onwork life balance	(Reineldis Ina P. Hada et al, 2020)

The Influence of Perceived Organizational Support and Organizational Justice on Job Satisfaction	Independent Variable:	There is an influence between perceived organizational support on job satisfaction 2. There is an influence between organizational justice and job satisfaction 3. There is an influence between perceptions of organizational support and organizational justice on job satisfaction	(Article Kartika Sari, 2019)
The Influence of Organizational Support on Job Satisfaction and Organizational Commitment at Taman Rama Jimbaran Elementary School	Independent Variable: Organizational Support Dependent Variable: a. Job satisfaction b. Organizational commitment	1. Organizational support has a positive and significant effect on job satisfaction 2. Organizational support has a positive and significant effect on job satisfaction 3. Job satisfaction has a positive and significant effect on organizational commitment 4. There is an influence of organizational support on organizational commitment through job satisfaction, the job satisfaction variable is a mediating variable between organizational support and organizational commitment	(Wayan Cahya Ayu Pratami N, 2022)

The Effect of Work Life Balance and Work Satisfaction on Work Productivity of Employees of The Special Capital Region of Jakarta	Independent Variable:	Work life balance positive influence onwork satisfaction and has no significant effect onwork productivity     Work satisfaction positive influence onwork productivity and is a mediating influencework life balance towork satisfaction	(Mutia Rahajeng & Kristin Handayan i, 2022)
Flexible Working Arrangements in Realizing Work Life Balance in Women Workers of Small and Medium Enterprises PIA RB Sidoarjo East Java	Independent Variable: Flexible working arrangements Dependent Variable: Work life balance	Flexible working arrangements significant positive effect onwork life balance	(Elfia Nora et al, 2022)

Table 1. Previous Research

In the previous research table, variables can be seenwork life balance and flexible working arrangements. There has been quite a lot of research done by previous researchers. Then there are similarities with this research, namely that it uses quantitative methods, and the data obtained both use questionnaires. However, there are differences with previous research conducted by (Ina Hada et al., n.d.) and (Nora & Hermawan, 2022) which useswork life balance as the dependent variable, whereas in this research the dependent variable used is job satisfaction. Then there are differences in research objects, which this research was conducted on driver taxibikeonline

#### Research Model

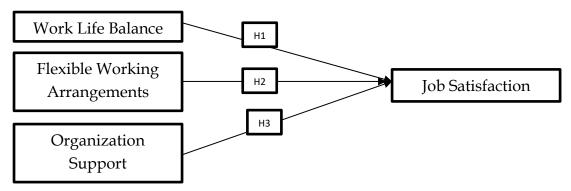


Figure 1. Conceptual Framework

# **Research Hypothesis**

H1: Work Life Balance influence on Job Satisfaction

H2:Flexible Working Arrangements influence on Job Satisfaction

H3:Organization Support influence on Job Satisfaction

Through the scheme above, it can be explained that in this study there are 3 independent variables, work life balance (X1), flexible working arrangements (X2), organization support (X3) and there is one dependent variable, namely job satisfaction (Y). In this study, researchers will test whetherwork life balance, flexible working arrangements, and organization support influence on job satisfaction.

## **METHODOLOGY**

This research uses quantitative methods. Quantitative methods are methods for testing certain theories by testing the relationships between variables. And the data obtained was obtained using data collection techniques in the form of questionnaires which were distributed directly todriver taxibikeonline throughgoogle form. Data obtained through questionnaires will be used in this research using scale measurementsLikert, The answer of strongly agree is worth 5, agree is worth 4, undecided is worth 3, disagree is worth 2, and answer strongly disagree is worth 1.

This research was conducted in Bekasi City and carried out withdriver taxibikeonline as his subject, to test how the influencework life balance, flexible working arrangements, andorganization support to job satisfaction.

Population is all members of a group of humans, animals, events, or objects who live together in a place in a planned manner to produce research conclusions (Amin Fadilah et al., n.d.).

A sample is part of the population being studied, which is taken in a certain way so that it can be a representation of that population. Because the population is too large, this research uses a sample method, and the sample in this research is a portion ofdriver taxibikeonline in Bekasi City which includes Go-jek, Grab, and Maxim. In this research, sampling techniques were used in the form ofprobability sampling.

ApproachStructural Equation Model (SEM) basedPartial Least Square (PLS) is the approach that will be used to test the hypothesis in this research. The SEM-PLS application can be operated with only 30 samples. SEM-PLS can be used to analyze constructs with reflective and normative indicators, and can also be used for models whose theoretical basis is not yet strong.

The PLS technique used in this research was carried out in two stages, namely the first stage of testingmeasurement model, each indicator is tested for construct validity and reliability. Then in the second stage a model structure test is carried out, the purpose of this test is to find out whether or not there is an influence between variables or a correlation between the constructs being measured. This test was carried out using the t test and PLS itself.

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